2008 REPORT TO THE COMMUNITY
Through your extraordinary contributions and efforts in 2007, the Golden Gate National Parks Conservancy advanced our mission of Parks For All Forever in partnership with the National Park Service, Presidio Trust, and our community:

**Over 20 million** Visitors annually to the Golden Gate National Parks

**$15.7 million** Total aid to the parks provided by the Parks Conservancy in 2007

**$15 million** Gift received from the Evelyn and Walter Haas, Jr. Fund for the ongoing transformation of the Presidio into a fully-realized national park site

**$3.5 million** Improvement project to Alcatraz premiered, including revamped audio tour, expanded museum store, more interpretive displays, and restored historic gardens

**3 million** People served by Conservancy staff and volunteers at park visitor centers, information outlets, and interpretive bookstores

**1.4 million** Visitors to Alcatraz served each year through tours

**390,812** Combined hours in 2007 contributed by 19,621 volunteers engaged in the active stewardship of our parks; a new record

**145,920** Native plants grown in Native Plant Nurseries for 56 restoration projects throughout the parks

**80,400** Acres of public land in the Golden Gate National Parks preserved as living testaments to our natural, cultural, and historic heritage

**41,532** Native plants returned to the landscape at Lands End, site of dramatic trail improvements and ongoing habitat restoration made possible by the leadership support of the Richard and Rhoda Goldman Foundation

**33,362** Raptors sighted by the Golden Gate Raptor Observatory during the fall migration, with 2,243 banded

**33,000** Community members served by our environmental education facility, Crissy Field Center, through programs and outreach activities

**16,000** Schoolchildren and youth reached by Crissy Field Center and National Park Service educational programming

**14,068** Members of the Parks Conservancy supporting one of the world’s largest national parks in an urban setting

**3,664** Feet of the Batteries to Bluffs Trail placed along the spectacular western coastline of the Presidio

**2,000** Youth and community members engaged through the outreach efforts of 11 youth environmental leaders in I-YEL (Inspiring Young Emerging Leaders)

**1,273** Plant and animal species that call the parks home and who benefit directly from the Conservancy’s stewardship activities

**500** Young people who enjoyed an unforgettable camping experience (many of them for the first time) through our new program in partnership with the Presidio Trust and Bay Area Wilderness Training — Camping at the Presidio

**500** Acres of Coastal Trail corridor enhanced through park projects

**475** Guests attended our fifth annual Trails Forever Dinner, contributing a record $743,850 (gross) to benefit trail projects parkwide

**420** Feet of corridor rehabilitated in the newly restored and electrified Battery Townsley, a top-secret World War II-era military installation now open to the public

**270** Schoolchildren and youth participated in Crissy Field Center summer camps

**234** Teens on Trails volunteers used their days off during the school year as “days on” the trails contributing to their vitality

**150** Community members and young environmental leaders inspired by meeting six Goldman Environmental Prize Winners at a Crissy Field Center reception

**80** Items developed and released in our stores last year to help interpret the parks for visitors

**49** Miles of trail built, maintained, or enhanced through Trails Forever efforts in 2007

**33** Endangered and threatened plant and animal species protected by the parks

**9** Trail Keepers trained and engaged as trail monitors and community liaisons during pilot year of program

**3** Ponds dug and improved at Mori Point as habitat for the threatened California red-legged frog

**1** Parks Conservancy dedicated to PARKS FOR ALL FOREVER

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Cover Photo: Presidio enhancements like the new Batteries to Bluffs Trail are made possible by the support of the Evelyn and Walter Haas, Jr. Fund and your contributions, and the partnership of the Parks Conservancy, Presidio Trust, and National Park Service. Opposite page: Henry Lau, a City College student, volunteers at Mori Point in Pacifica.
The Golden Gate National Parks are a treasure—to our region, nation, and the world. These national parks bring together people of all ages and backgrounds, and the experience of sharing them strengthens our sense of community. Their very creation in 1972 was the result of citizens who united to preserve these cherished lands. The Golden Gate National Parks Conservancy builds on this legacy of stewardship.

Motivated by a shared commitment to the community, the Evelyn and Walter Haas, Jr. Fund made a $15 million gift to advance the Presidio’s evolution from an historic military post to a beloved national park. We are both grateful for and inspired by this landmark gift. Coupled with prior contributions for the transformation of Crissy Field, the Haas, Jr. Fund’s support for the Presidio and the Golden Gate National Parks totals over $30 million—the largest cash contribution in the history of America’s national parks.

Indeed, this year has been marked by extraordinary accomplishment and unprecedented community engagement. The Parks Conservancy, in partnership with the National Park Service to restore these special places within one of the nation’s quintessential urban park systems. We extend our admiration and appreciation to our friends, donors, members, and volunteers who make it all possible. We celebrate you—the park community—throughout this annual report. Thank you.
Better places to recreate, better spaces to live. Better experiences for each visitor to the national parklands, brighter futures for every species in the ecosystem. All are made possible through the support of the Parks Conservancy’s members, supporters, and volunteers like Kristin and Robert. They also happen to be your family, friends, and neighbors — dedicated individuals who, after all, not only enhance the parklands and restore habitat but enrich the fabric of our lives and renew our faith in the potential of people.

“For me volunteering is a meaningful way to work on something bigger than myself; it’s very meditative. It’s also our wedding anniversary today so we decided to make it a date and celebrate with the community.”

KRISTIN ARMSTRONG

“I love volunteering with the people at the Parks Conservancy; I don’t know how you can beat this — you’re outside, and doing good.”

ROBERT ARMSTRONG

Oracle employees and volunteers spend their five-year wedding anniversary planting around a Mori Point frog pond.
THE PRESIDIO

Across the astonishing sweep of Presidio history, the year 2007 is one to remember. Last April, in an epochal moment in the Presidio’s journey from military post to national park, the Evelyn and Walter Haas, Jr. Fund announced a $15 million gift toward ensuring the park’s enjoyment by all. Through the generosity of the Haas, Jr. Fund and donor contributions leveraged by the historic gift, our Presidio experiences will be greatly enhanced. This exceptional contribution to the Parks Conservancy will propel projects and programs implemented in partnership with the Presidio Trust and National Park Service. Highlights include:

• A world-class, 24-mile system of trails and bikeways, improving the vital network that brings people to the parklands. In 2007, the Parks Conservancy helped complete the stunning Batteries to Bluffs Trail along the wild western edge of the Presidio.

• Six new overlooks to delight and inspire. The first, Crissy Field Overlook, is scheduled for completion in 2008.

• Improvements to Rob Hill Campground — the only overnight camping facility in San Francisco — that include a new entranceway, fire circle, and covered gathering area. The work will result in a doubling of site capacity.

LANDS END

Following the opening of the spectacular overlook and promenade in 2006, the revitalization of Lands End continued last year with hundreds of volunteers restoring over 41,500 native plants to this rugged landscape. In fall, work began on a new series of enhancements that include renovation of the Merrie Way area and placement of a new sunset overlook and trailhead to the Coastal Trail — all made possible by the leadership support of the Richard and Rhoda Goldman Foundation, with additional funding from The Horace W. Goldsmith Foundation and the California Coastal Conservancy.

TRAILS FOREVER

Entering its fifth year, this partnership initiative of the Parks Conservancy, National Park Service, and Presidio Trust improved trails and preserved habitat throughout the parks — from the Marin Headlands to San Mateo County and all along the Coastal Trail. Two highlights from 2007 were the completion of the Batteries to Bluffs Trail, which was established with keen sensitivity to the fragile habitat, and trail work at Mori Point, which includes a breathtaking stairway to the top of the bluffs.

ALCATRAZ

After the successful debut of the museum store, new audio tour, and revamped displays and signs, the visitor experience at Alcatraz continued to grow during the last year. The Alcatraz Historic Gardens Project — a partnership effort of the Parks Conservancy, Garden Conservancy, and National Park Service — gathered volunteers to revive the plots once tended by inmates, prison guards, and other island residents. During the last year, over 400 volunteers helped complete the cutting gardens and gravel paths along Officers Row, as well as restore the garden railings, stairs, walls, hot house, and irrigation system.

FORT BAKER

A cornerstone of parkwide “post to park” transformations, Fort Baker continued in 2007 to evolve into an exceptional setting for a national park lodge and environmental institute. The Parks Conservancy supported National Park Service and Fort Baker Retreat Group (FBRG) efforts to rehabilitate the historic houses, barracks, and 14-acre parade ground as Fort Baker prepares for its vital new chapter of public service. New structures on the grounds were also built under stringent environmental standards.

ENHANCE AND RESTORE

Opposite page (clockwise from top left): Fort Baker transforms from “post to park”; I-YEL intern Chris Norman works on the Lobos Creek Valley boardwalk in the Presidio; longtime volunteer Donna Everson enjoys her work at Lands End; flowers bloom in the revitalized Alcatraz Gardens; volunteers at Crissy Field pitch in on National Trails Day 2007.

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Just as the Golden Gate National Parks bridge San Francisco and San Mateo counties with Marin, stewards of our parklands forge a vital connection across all borders and backgrounds. Through environmental education and outreach, youth leaders and I-YEL interns like Kary leave a lasting impact on their peers in diverse communities around the Bay Area. Environmental education is at the heart of the Parks Conservancy’s work because these magnificent parklands — just like conversation, laughter, and shared passion — bring people together.

“...The I-YEL program has helped me grow as an environmental leader. I know I am a part of the next generation of stewards, and it makes me so proud of my role here and beyond.”

KARY KWONG-LEE
Sophomore at Abraham Lincoln High School in San Francisco and I-YEL (Inspiring Young Emerging Leaders) intern shares a moment with her peers at Crissy Field Center
CRISSY FIELD CENTER

Crissy Field, at the heart of the parks’ 80,400 acres, is where the Parks Conservancy brings our community together. In partnership with the National Park Service and Presidio Trust, programs of the Center connect our parks to kids, families, and underserved communities. From youth camps in summer to the “Season’s Greenings” event in winter and through every season in between, the Crissy Field Center is a place for kids and parents alike to learn from the Earth — and each other. In 2007, the Center’s seventh class of Community Heroes — extraordinary people and groups making positive change in their neighborhoods — inspired us all with their stories of hope and action for a better future. The Center also hosted, for the first time, a reception for Goldman Environmental Prize Winners, who connected with 150 Bay Area youth leaders and community members. In addition, our community is growing globally; in November, the Conservancy sent Crissy Field Center delegates to a UNESCO conference in India to exchange ideas with environmental educators from around the world.

YOUTH PROGRAMS

Thanks to our members and supporters, the Parks Conservancy continues to bring young people out to national parklands — and into a more meaningful relationship with the earth and waters they will one day soon steward.

• Students in Project WISE (Watersheds Inspiring Science Education) — a collaboration of Crissy Field Center, Urban Watershed Project, the Presidio Trust, and Galileo Academy of Science and Technology — conducted environmental science research in the outdoor classroom of the Presidio.

• Urban Trailblazers, a diverse group of 35 students representing 13 underserved middle schools in the Bay Area, learned from ecological workshops and hands-on conservation projects.

• Eleven high school students in I-YEL (Inspiring Young Emerging Leaders, a youth-led program now in its seventh year) gained leadership skills and experience, while giving back to their communities through service projects and energetic outreach to thousands of their classmates and peers.

CAMPING AT THE PRESIDIO

We believe a night in a tent and under the stars is the right of every child, from all communities and all backgrounds. That’s why Crissy Field Center — in partnership with the Presidio Trust, National Park Service, and Bay Area Wilderness Training — launched Camping at the Presidio (CAP) in 2007. The program, based at Rob Hill Campground, provides camping experiences to children who traditionally have not had access to national parks. In the inaugural season of CAP, 500 young people came to Rob Hill, curled up in sleeping bags, and fell asleep to the sound of swaying trees — many for the first time.

LINC

Through our Site Stewardship program, LINC (Linking Individuals with the Natural Community) provided 15 teens with the ultimate experience in environmental education in the summer of 2007. Students engaged in leadership and career workshops, connected with natural resource professionals, and contributed thousands of hours of trail and restoration work in Golden Gate and Yosemite National Parks.
Nature embraces and nurtures all living things, making life both possible and vital. We at the Parks Conservancy believe the affection is mutual. By restoring native habitat for endangered species, cultivating native plants, monitoring raptors, stewarding sensitive sites, preserving precious spaces like Muir Woods, learning from the land, and passing its lessons onto children like Catie Jo, we show we care. It’s about caring for something greater than oneself — people and places beyond one’s door, generations beyond one’s lifetime. It’s something simply called community.

“I want my children to realize they need to preserve and protect the outdoors and that is why I came out on Earth Day at Crissy Field to be a part of this experience with them.”

KIMBERLY CLUFF

“We also went to Muir Woods. Even though the trees are big and strong, we need to take care of them.”

CATIE JO LARKIN
Pacific Primary School kindergartner

Mother and daughter volunteer together on a restoration project at East Beach of Crissy Field
COMMUNITY VOLUNTEERISM
The care and energy that volunteers contribute to our parks are a source of constant inspiration to us. Working with the National Park Service and Presidio Trust, the Parks Conservancy empowers community members to serve as active stewards of the land. In 2007, in addition to drop-in volunteering opportunities available six days a week and special group programs offered year-round, the Parks Conservancy continued to cultivate different ways to get involved.

In its second year, Teens on Trails — a program that turns days off from school into hands-on volunteering experiences — brought 224 teens into the park. The Trail Keepers program, which wrapped up a successful pilot year in 2007, included nine dedicated individuals who contributed over 3,600 hours of trail monitoring and public outreach. Whether through one-day special events like National Trails Day and Muir Woods Earth Day — or one-week volunteer vacations with the American Hiking Society — the Parks Conservancy ensures we can all share our talents and time in the places we love.

SITE STEWARDSHIP
The Site Stewardship Program is transformative for both parklands and people. At sites like Milagra Ridge in San Mateo County and Oakwood Valley and Wolfback Ridge in Marin, volunteers restore vital habitat for species like the mission blue butterfly. At Mori Point in Pacifica, community members helped excavate and maintain three ponds designed to encourage populations of the threatened California red-legged frog — the prey of choice for the dazzling (and endangered) San Francisco garter snake.

NATIVE PLANT NURSERIES
Our conservation work grows — quite literally — from the strength of the Parks Conservancy’s five native plant nurseries and its tireless volunteers. Celebrating 10 years of Conservancy support in 2007, the nurseries grew nearly 146,000 plants that were restored to habitat areas, and also collected from our parks over 1 million seeds that will become the next generation of grasses, wildflowers, shrubs, and trees. They — in turn — feed and shelter the parks’ many threatened and endangered species.

GOLDEN GATE RAPTOR OBSERVATORY
In fall 2007, the 23rd year of monitoring raptorial migrants along the Pacific flyway, the Golden Gate Raptor Observatory engaged 260 volunteers to count, band, and track these majestic birds. From its perch on Hawk Hill, the GGRO stands at the cutting edge of participatory science, as regular Bay Area residents — with training and enthusiasm — produce invaluable data used in academic research on some of our most pressing ecological questions.

INSTITUTE AT THE GOLDEN GATE
Last year, the Parks Conservancy continued to build momentum for the Institute — a new program in partnership with the National Park Service scheduled to launch in fall 2008. The Institute will promote conservation and sustainability — locally, nationally, and internationally. Located at Fort Baker and the facilities of Cavallo Point — the Lodge at the Golden Gate, the Institute aims to spark solutions for a sustainable future. The Institute brings together leaders across all sectors — nonprofit and private, governmental and educational — in an environment of close collaboration, innovation, and action. The Institute’s goal is simple: gather people who care about our planet, and who inspire positive change.
ADOPT-A-BEACH DAY
Helped lead nearly 1,300 Bay Area youth in volunteer activities at Ocean Beach during this event co-hosted by the Headlands Institute and the California Coastal Commission.

ALCATRAZ PROGRAMS
Supported and staffed tour programs on The Rock, including the popular Alcatraz Night Tours and educational Alcatraz Kids Tours (in its sixth year).

APPLE AWARDS
Recognized at 2007 Association of Partners for Public Lands convention, receiving top awards for Alcatraz Visitor brochure and 2006 Annual Report, and Honorable Mentions for the Alcatraz audio tour, historic decal reproductions, and Trails Forever Dinner.

BATTERY TOWNSLEY
Rehabilitated historic World War II-era battery tucked in the Marin Headlands and opened the fortification—one of the most extensive in the area—to public tours.

CRISSEY FIELD CENTER ENHANCEMENTS
Completed physical improvements to the Center, including new wall panels, furniture, and Community Heroes display.

ECOCAREER DAY
Connected high school students interested in pursuing careers in the environment with insight and advice from professionals at a Crissy Field Center event.

HORSE PATROL
Supported the Marin Headlands Horse Patrol, a volunteer group that interacts with and guides fellow trail users.

INTERPRETIVE PRODUCTS
Developed and released more than 80 individual items and products in the last year to help interpret the parks for visitors and enhance their experiences.

LADDER OF LEARNING
Offered 37 ecology and conservation classes to park staff, volunteers, and interns interested in becoming more informed park stewards.

MILESTONE CELEBRATION
Celebrated the 35th anniversary of the Golden Gate National Parks with a special ceremony featuring park founders Dr. Edgar Wayburn and Amy Meyer and park leaders Brian O’Neill, Doug Nadeau, and Ray Murray.

MULTILINGUAL MATERIALS
Produced Mandarin Chinese and Dutch versions of the Alcatraz audio tour (currently available in eight languages), to better serve a global community. Also furnished Chinese and Russian translations of Richmond District YMCA trail brochure.

NEWSLETTERS
Reached over 15,000 community members through the Park Adventures calendar and the electronic Park E-ventures, free resources linking the public to the freshest park news.

NURSERY IMPROVEMENTS
Installed a new greenhouse (with Presidio Trust support) at the Presidio Native Plant Nursery; also built a new shade house at Headlands nursery to replace its storm-damaged predecessor.

PARK BENCHES
Offered community members a unique way to honor or memorialize a loved one by dedicating a bench in the Golden Gate National Parks.

REDWOOD CREEK WATERSHED
Advanced restoration efforts along lower Redwood Creek, installed logjams to restore water flows conducive for salmon, and dug a pond for red-legged frog habitat.

SIGNAGE
Garnered recognition (with Hunt Design) from the Society for Environmental Graphic Design for our redesigned trail-sign system.

SOCIAL SCIENCE RESEARCH
Collaborated with Dr. Nina Roberts, who has completed a study documenting the transformative experience of teens in the Crissy Field Center’s Urban Trailblazers and I-YEL programs.

TRAILS FOREVER DINNER
Hosted our fifth annual dinner and auction in support of trail improvements parkwide, and raised over $740,000 for key projects.

VISITOR SERVICES
Provided staffing and volunteers for park visitor centers, information outlets, and bookstores throughout the parks, serving over 3 million people.

WARMING HUT
Rehabilitated and reopened this landmark structure after a fire, using the sustainability principles that guided its original redesign.

WEBSITE REVAMP
Continued enhancing and adding features to www.parksconservancy.org, better informing our community of park resources and events.

Reflections on the past year: other accomplishments

Opposite page: Greg Wells (front) and Brett Lefevre, Levi Strauss employees and volunteers, carry a fence post along a Battery East trail.
The Golden Gate National Parks Conservancy is the nonprofit membership organization created for the preservation and enhancement of these parklands. The Parks Conservancy works to protect, and build a community of people and rejuvenates the parks, improve the experience of park visitors, and hold the state and federal partners accountable for maintaining these national treasure.

Established 27 years ago, the Parks Conservancy is among the largest nonprofit organizations affiliated with our national parks. The Conservancy is leader in innovation and park aid, contributing over $15 million in 2007 and more than $120 million in total support to the parks since its inception in 1981.

Fort Funston Steady winds and sunny morning reaching 300 feet make this rugged stretch a premier hang-gliding spot.

Fort Marshall In big time, Fort Marshall housed Spanish soldiers, the US Army, earthquake refugees, and port authorities.

China Beach Legend says this sandy patch was named for Chinese fishermen who, long ago, anchored their junks nearby.

Cliff House Giant windows present a direct view of the Pacific—allowing you, it one historian put it, “to confront the comfort of an armchair.”

Cliff House: A Baker’s paradise, this wilderness backcountry offers a chance to see small furred and nage, or spy a bald or bush rabbit.

Fort Baker The hearty buildings of the former army post were once occupied by military brass. It has been transformed into a lodge and educational activities.

Fort Points Impressive Fort Point kept vigil over the Bay for almost half a century, and now visitors can explore its brick casemates and grand arches and participate in cannon drills.

Sutro Heights The lands of former San Francisco mayor Adolph Sutro show off the Cliff House, Sutro Baths ruins, and the splendid Garden.

Tennessee Valley This peaceful valley provides a great hiking trail near the shipwreck of the USS Tennessee.

Point Bonita Adventures relish the steep climb and heart-stopping footbridge that lead to the Light-house (first lit 1855).

Presidio Topping San Francisco’s crown, this emerald park was once among the oldest continuously used military posts in the nation.

Redwood Beach Redwood Valley open to the windwet beach speeded with colorful pebbles.

Pacifica Beach One of the best swimming beaches in northern California, this three-mile stretch of white sand provides a great view of the ocean.

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THANKS TO OUR COMMUNITY OF VOLUNTEERS

Nearly 20,000 volunteers contributed over 391,000 hours of service in our parks last year. These remarkable numbers are testament to the success of the Golden Gate National Parks Volunteer Program (a collaborative effort of the Parks Conservancy, National Park Service, and Presidio Trust)—as well as to the conservation spirit of our park community.

We are grateful to our volunteers from specific programs and departments within the following organizations for their outstanding contributions—between October 1, 2006 and September 30, 2007—to the stewardship of our parklands north and south of the Golden Gate.

AAA of Northern California, Nevada & Utah
AAVTEen Adventures (All About Visiting Earth)
ACE USA
Acumen Solutions, Inc.
AIG Insurance
Aim High
American Hiking Society, Volunteer Vacations
American Park Network and Aveneno
American Re-Insurance Corporation
American Society of Ophthalmology
Americorps
American Streams Financial Services, Inc.
AP Giannini Middle School
Aquarium of the Bay
Aquatic Park Neighbors
Autodesk
Bay Area Backroads
Bay Institute, STRAW
(Benefits and Teachers Restoring a Watershed)
Bay School
Be the Change
Benfield, Inc.
Black & Veatch
Construction, Inc.
Bovis Lend Lease
Boy Scouts of America
Building with Books
Burlingame University
High School
Burners Without Borders
Cal Poly Alumni
California Coastal Commission
California State University, East Bay
California State University, Pomona
Cameron House
Carleton College Alumni
Cathedral School
Centerforce, LPE Project (Leaders in Future Environments)
Center for Volunteer and Nonprofit Leadership of Marin
Charles Schwab
Chevron
Chico State University, CAVE Program (Community Action Volunteers in Education)
Children’s Day School
Chubb Group of Insurance Companies
Church of Jesus Christ of Latter-day Saints (Youth Conference)
City Arts & Technology High School
City Church of San Francisco
City College of San Francisco
City of San Francisco, Natural Areas Program
Claremont Elementary School
Clif Bar & Company
Cohn & Wolfe
College of Charleston
Combined Federal Campaign
Conservation of Flowers
Convent of the Sacred Heart
Cord Blood Registry
Cornerstone
Core Fellowship
Crystal Springs Uplands School
CSF (Civil Service Employees) Insurance Group
CSLE (Deloitte)
Derman Middle School
Dominican University
Downtown High School
Drew School
Edgewood Center & Youth Power Club
Employment Plus
Environmental Protection Agency
Environmental Traveling Companions
Esurance
Farallones Marine Sanctuary Association
Federated Bank
Fort Funston Hang Gliding Companions
Francis Scott Key Elementary Galileo Academy of Science and Technology, Project WISE (Watersheds Inspiring Student Education)
GAP, Inc.
Gateway High School
Genentech
Genessa
George Washington High School
Girl Scouts of the USA
Grace Hill Americorps Rangers
Grant Thornton
Grayton Elementary
Hamil School
Hands On Bay Area
Harvey Mudd College Alumni
Headlands Institute
Head-Royce School
Hilton
Hoover Middle School
Horace Mann Middle School
Hyde School
IGN (division of FOM) Insurance Industry
Charitable Foundation
Institute of International Education
IronPort Systems
I-VEIL (Inspiring Young Emerging Leaders)
Crissy Field Center
James Lick Middle School
Japan Pacific Resource Network
Jewish Community Center (JCC)
JROTC (Junior Reserve Officers’ Training Corps), San Francisco High Schools
Junior Ranger Ecologists (National Park Service)
Kaiser Permanente
Katherine Burke School
KIPP Aspire Academy
KPMG, LLP
Landmark Volunteers, Youth Across America
Landon Day Care
Lavent Elementary
Levi Strauss & Co.
Lick-Wilmerding High School LINC (Linking Individuals with the Natural Community), Site Stewardship Program
Live Oak School
Lowell High School
Lycée Français La Pérouse
M Squared
Marin Academy
Marin Conservation Corps
Marin Country Day School
Marina Middle School
Marine Mammal Center
Marsh Island
MAS (Muslim American Society), Youth Give Society
McGraw-Hill
McKeon
Merry High School, Burlingame
Meridian
Morgan Stanley
National Parks Conservation Association
Necase Software, Inc.
Net Impact
Nueva School
Oberlin Alumni
Ocean Beach Foundation
Oceanica High School
Ona Brick
Oracle
Ove Arup & Partners
Pacific Primary School
Park Personel
PG&E
Peninsula High School
Pittsburg CBI
Postini
Presidio Hills School
Presidio Middle School
PricewaterhouseCoopers
Real Branding
Red Bricks Media
Redwood High School
REI
Redef School
Sacramento State University
Sacred Heart Cathedral Preparatory
Sacred Heart Schools, Atherton
Salesforce.com
San Francisco
Clean City Coalition
San Francisco
Conservation Corps
San Francisco Conservation Corps of Music
San Francisco Department of Public Works
San Francisco State University
San Francisco Triathlon Club
San Francisco Waldorf School
Santa Rosa Junior College
School of the Arts
Schools of the Sacred Heart
Second Wind
Seamism
Seneca Center
Sensible Habitats
SF Connect
SF Friends School
Shopping.com
Sierra Club
Skylane High School
Skylines GCP
Slide Ranch
Slippery Rock University
St. Ignatius
St. Stephen School
Stanbridge Academy
Stanford University
Stuart Hall High School
Student Conservation Association
Surfrider Foundation
Surplus Line Association of California
Tamalpais High School
TcontrawaterhouseCoopers
Triage Consulting
Tufts University Alumni
United Behavioral Health
United Way of the Bay Area
University High School
University of California, Berkeley
University of California, San Francisco
University of San Francisco
University of San Francisco
University of Virginia
Urban School of San Francisco
Urban Trailblazers
Crissy Field Center
Urban Watersheds
URS Corporation
US Accountability Office
Veterans Affairs
VOLCAN (Volunteers for Outdoor California)
Volunteer Center
VolunteerMatch
Waldorf High School
Washington High School
WDHB Consulting
Wells Fargo
West Valley College
Westborough Middle School
Whole Foods
Women Helping All People
YMAC
Zurich North America

Trail volunteer Jackson Taylor Jr. takes a break from his work near Battery East.
THE PRESIDIO’S PROMISE: A PARK FOR ALL FOREVER

Crissy Field, beloved by our community, helped launch the Presidio’s astonishing “post to park” evolution. That transformation continues today, thanks to a momentous $15 million gift from the Evelyn and Walter Haas, Jr. Fund.

As this report goes to press, a dramatic overlook, offering sweeping vistas of the City and Bay, is nearing completion above this shoreline park. The Crissy Field Overlook, designed and implemented by the Presidio Trust, is the first major landmark in a series of Presidio enhancements supported by the Haas, Jr. Fund’s historic gift.

The new overlook offers a window to the Presidio’s past and future. It reminds us of Crissy Field’s spectacular restoration in 2001, led again by the Haas, Jr. Fund and extraordinary community involvement. It also represents the ongoing progress of the Presidio Trust, Parks Conservancy, and National Park Service in making the Presidio a national park for all. It’s a vision endorsed by the Haas, Jr. Fund gift that includes a $10 million challenge grant for Presidio trails, bikeways, and overlooks; $4 million to restore Rob Hill Campground; and $1 million for park improvements.

To trigger the challenge grant, the Parks Conservancy has raised $3.5 million in gifts and pledges toward the target $7 million. Your contribution to the Presidio Trails Challenge will be more than doubled by the Fund, and will help create memorable and accessible park experiences throughout the Presidio—from the Main Post to Pacific Coast.
Joe’s view from the Presidio’s Wherry Dunes — like other special spots in the Golden Gate National Parks — is truly one-of-a-kind. But his belief in their preservation in perpetuity is shared by many. This feeling, held in common by an extraordinary community, inspires the Parks Conservancy’s work on behalf of these beautiful and historic parklands and the visitors who enjoy them this year and for years to come. A view of a better future, we believe, is the best view of all.

“In the built environment, with so much congestion and chaos, it’s important to recharge and reconnect and understand the natural environment. And with parks like the Presidio right in the city, it’s so easy to do. It’s just very satisfying to work on their preservation so that others can enjoy them too.”

JOSEPH MALIGA
Levi Strauss employee and volunteer helps restore the largest remaining dune scrub habitat in San Francisco, found along the western edge of the Presidio.
REPORT TO THE COMMUNITY — FINANCIAL STATEMENTS

Statement of Financial Position
as of September 30, 2007

ASSETS
Current Assets
- Cash and cash equivalents $  7,882,293
- Accounts receivable   3,500,300
- Contributions receivable, net   993,380
- Investments   8,924,944
- Inventories    1,659,534
- Prepaid expenses and other assets   228,193
- Endowment Investments   8,730,941
- Furniture, Fixtures and Equipment, net   463,369
- Beneficial Interest in Charitable Trust Assets   109,462
Total current assets 23,188,644
Endowment Investments   8,730,941
Furniture, Fixtures and Equipment, net   463,369
Beneficial Interest in Charitable Trust Assets   109,462
Total Assets 32,512,616

LIABILITIES AND NET ASSETS
Current Liabilities
- Accounts payable and accrued liabilities $  2,206,314
- Accrued payroll related expenses 810,313
- Capital lease obligations, current 13,300
- Deferred revenue 535,950
Total current liabilities 3,565,877
Endowment Investments   8,730,941
Furniture, Fixtures and Equipment, net   463,369
Beneficial Interest in Charitable Trust Assets   109,462
Total liabilities 3,594,888

SUPPORT AND REVENUE
Gross program revenue $  18,186,681
Cost of goods and services (4,201,294)
Program revenue, net 13,985,387
Contributed income 1,662,837 7,171,447 1,000 8,835,284
Investment income 133,547 143,819 277,366
Net realized and unrealized gains on investment 370,601 948,677 1,319,278
Mitigation awards 18,993
Other income 214,246 8,329 222,575
Cooperative agreement reimbursements 3,966,797
Net assets released from restrictions 3,735,841 (3,735,841)
Total support and revenue 24,088,249 4,536,431 1,000 28,625,680

EXPENSES
Program Services — Aid to the Parks:
- Interpretation 1,333,036
- Park enhancements 7,767,909
- Community programs 2,662,264
Total 11,763,209
Visitor Program Services 3,902,543
Total Aid to the Parks 15,665,752
Fundraising 651,755
Management and general 4,295,936
Total expenses 20,613,443
Increase (Decrease) in Net Assets 3,474,806 4,536,431 1,000 8,012,237

NET ASSETS, BEGINNING OF YEAR 11,309,843 13,839,954 3,767,831 28,917,628
Total net assets 11,309,843 13,839,954 3,767,831 28,917,628

Statement of Activities and Changes in Net Assets
Year Ended September 30, 2007

Financial information on these pages is derived from the Golden Gate National Parks Conservancy’s financial statements, which were audited by an independent registered public accounting firm. Copies of the complete audited financial statements are available upon request by calling the Chief Financial and Operations Officer at (415) 561-3000.
Muir Woods National Monument is a living symbol of our conservation spirit—at its very best, and at its very beginning. In 1908, William Kent donated a grove of redwood giants for the creation of this inspirational national park. One hundred years later, the Parks Conservancy carries forward Kent’s legacy of citizen-led stewardship and environmental philanthropy. In the quiet shelter of ancient trees, we remember our shared and solemn responsibility to the land and all the life it supports. Forever begins with us.
THE GOLDEN GATE NATIONAL PARKS

Alcatraz Island • Baker Beach • Bolinas Ridge • China Beach
Cliff House • Crissy Field • Fort Baker • Fort Cronkhite • Fort Funston
Fort Mason • Fort Point • Gerbode Valley • Kirby Cove • Lands End
Marin Headlands • Martinelli Ranch • Milagra Ridge • Mori Point
Muir Beach • Muir Woods • Oakwood Valley • Ocean Beach
Olema Valley • Pedro Point • Phleger Estate • Point Bonita • Presidio
Rancho Corral de Tierra • Rodeo Beach • Rodeo Valley • Stinson Beach
Sutro Heights • Sweeney Ridge • Tennessee Valley

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