

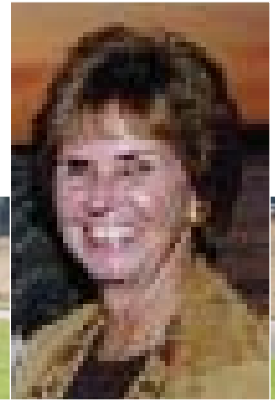
REPORT TO THE COMMUNITY/SPRING 2004



Golden Gate National Parks Conservancy

GOLDEN GATE
NATIONAL
PARKS
CONSERVANCY

A MESSAGE FROM THE CHAIR



WHETHER YOU ARE A LONG-TIME RESIDENT OR new to the Bay Area, you have probably discovered the joys of the Golden Gate National Parks. A stroll along Crissy Field, a day at the beach, hawk-watching in the Marin Headlands... what better way to enjoy nature, to learn, to stay healthy, to connect with friends and families?

With your support, the Parks Conservancy has helped thousands of people discover the parks at our doorstep. And through our new *Trails Forever* initiative, we'll be preserving and improving the best experiences in the Golden Gate National Parks.

I extend my deepest thanks to each of you for supporting the Parks Conservancy over the past year. There's always something more to explore in the parks, and with your help, we'll continue to shape the future of these extraordinary places.

Charlene Harvey
Chair, Board of Trustees

SUPPORT IN 2003

The Conservancy provided \$4.2 million in aid to the Golden Gate National Parks.

16,200 individuals volunteered 368,000 hours to the Bay Area's treasured park places last year.

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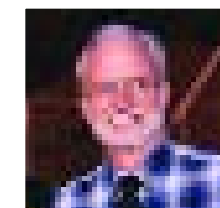
GOLDEN GATE
NATIONAL
PARKS
CONSERVANCY

The Nonprofit Support Partner for the Golden Gate National Parks

The Golden Gate National Parks Conservancy is a non-profit membership organization created in 1981. We work in partnership with the National Park Service and the Presidio Trust to preserve the Golden Gate National Parks, enhance the experiences of park visitors, and build a community dedicated to conserving the parks for the future.

EXECUTIVE DIRECTOR

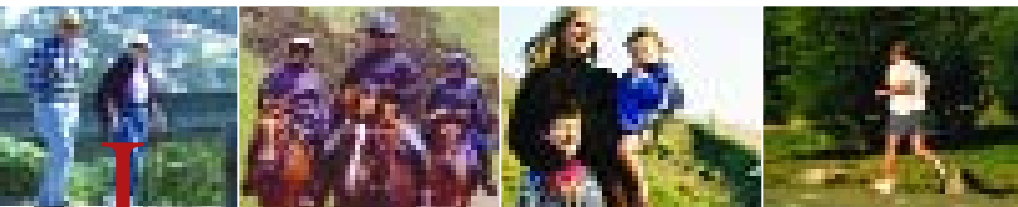
Greg Moore



Above: Trustees at the
Conservancy's Celebrate
Trails Forever dinner.

TRAILS FOREVER

Our Signature Project



IMAGINE CRISSY FIELD WITHOUT A PROMENADE, the Marin Headlands without footpaths over the hillsides, or Muir Woods without a walkway through the majestic redwoods. The trails of the Golden Gate National Parks help us appreciate the beauty and necessity of the open space that surrounds us. Trails are the gateways for exploration and discovery, they welcome people from diverse communities, and they teach us the value of preservation and biodiversity.

Trails Forever was created last year to respond to the growing need to rejuvenate and expand the parks' trail system. A partnership of the Conservancy, the NPS, and Presidio Trust, *Trails Forever* will enhance trails, trailheads and overlooks; rally volunteer support for trail stewardship; provide educational experiences for kids and families; and restore trailside habitat.

FIRST-YEAR HIGHLIGHTS

Our Signature Trail Project. *Trails Forever* partners identified a 17-mile stretch of the California Coastal Trail – from Muir Beach through the Marin Headlands and Presidio to Lands End – as the prime focus of the initiative in its early years. Trails will be improved, trailheads created, and signage installed along this popular trail corridor. The Conservancy will also establish links to transit systems, schools, and community groups near this trail.

Trail Building: The Conservancy and NPS worked together to build a trail at Fort Baker that routes visitors away from sensitive mission blue

butterfly habitat. In San Francisco, the two organizations improved a vital link in the San Francisco Bay Trail, from the west end of Crissy Field to the Golden Gate Bridge.

Presidio Plans: The Presidio Trust and NPS adopted a comprehensive plan for a world-class trails and bikeways system at the Presidio. In 2003, the Conservancy collaborated with the Presidio Trust on plans for a multi-use promenade through the heart of the former post.

Community Programs: The Crissy Field Center developed and offered an exciting array of programs, including Trails into the Past, Orienteering for Families, and On the Trail of the Buffalo Soldier.

Stewardship: Individuals, school children, members of running groups, Boy Scouts, and others are enthusiastically participating in trail maintenance programs.

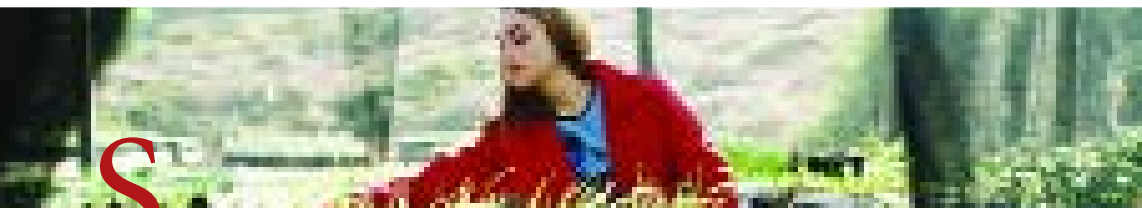
Education and Visitor Services: The Conservancy published a revised guide to Muir Woods trails and coordinated with the Presidio Trust on a trail guide for children. The Conservancy also worked with the NPS to create and install more than two dozen trailside exhibits and maps.

In 2003, generous funding for *Trails Forever* was provided by the Horace W. Goldsmith Foundation, the Association of Bay Area Governments, California State Coastal Conservancy, attendees of the first annual Celebrate Trails Forever dinner, Conservancy members, and federal appropriations.



PARKS CONSERVANCY HIGHLIGHTS IN 2003

Building on a Tradition of Service



SINCE 1981, THE PARKS CONSERVANCY HAS PUT \$72 MILLION TO WORK throughout the Golden Gate National Parks. In 2003 alone, we contributed \$4.2 million to restoration projects, community programs, environmental education, and visitor services. The pages that follow highlight many of our accomplishments during the past year.

Our recent achievements augment more than 100 projects and programs completed over the past two decades, some of which are listed below.

Restoration and Site Improvements

- Crissy Field Restoration
- Inspiration Point Overlook
- Lobos Creek Dunes Restoration
- Visitor Centers at Muir Woods and Marin Headlands
- Milagra Ridge Trail Network
- Mountain Lake Enhancement
- Muir Woods Boardwalk
- Point Bonita Lighthouse Bridge and Trail Restoration
- Support for Presidio Conversion
- Alcatraz Agave Trail
- Crissy Field Warming Hut
- Park Entrance Signs

Education and Visitor Services

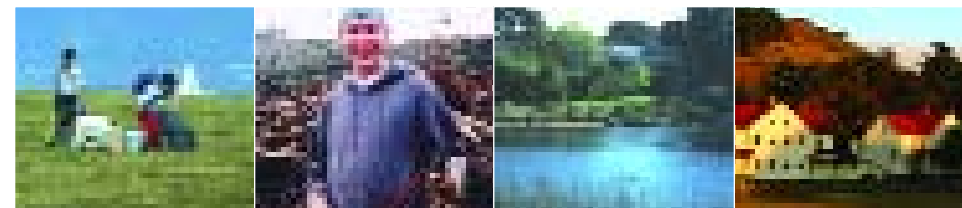
- Alcatraz Cellhouse and Night Tours
- Books, Maps, Guides, and Videos
- Fort Point Audio Tour
- Support for NPS Education Programs
- Warming Hut at Crissy Field
- Award-winning *We Hold the Rock* Film

Community Programs

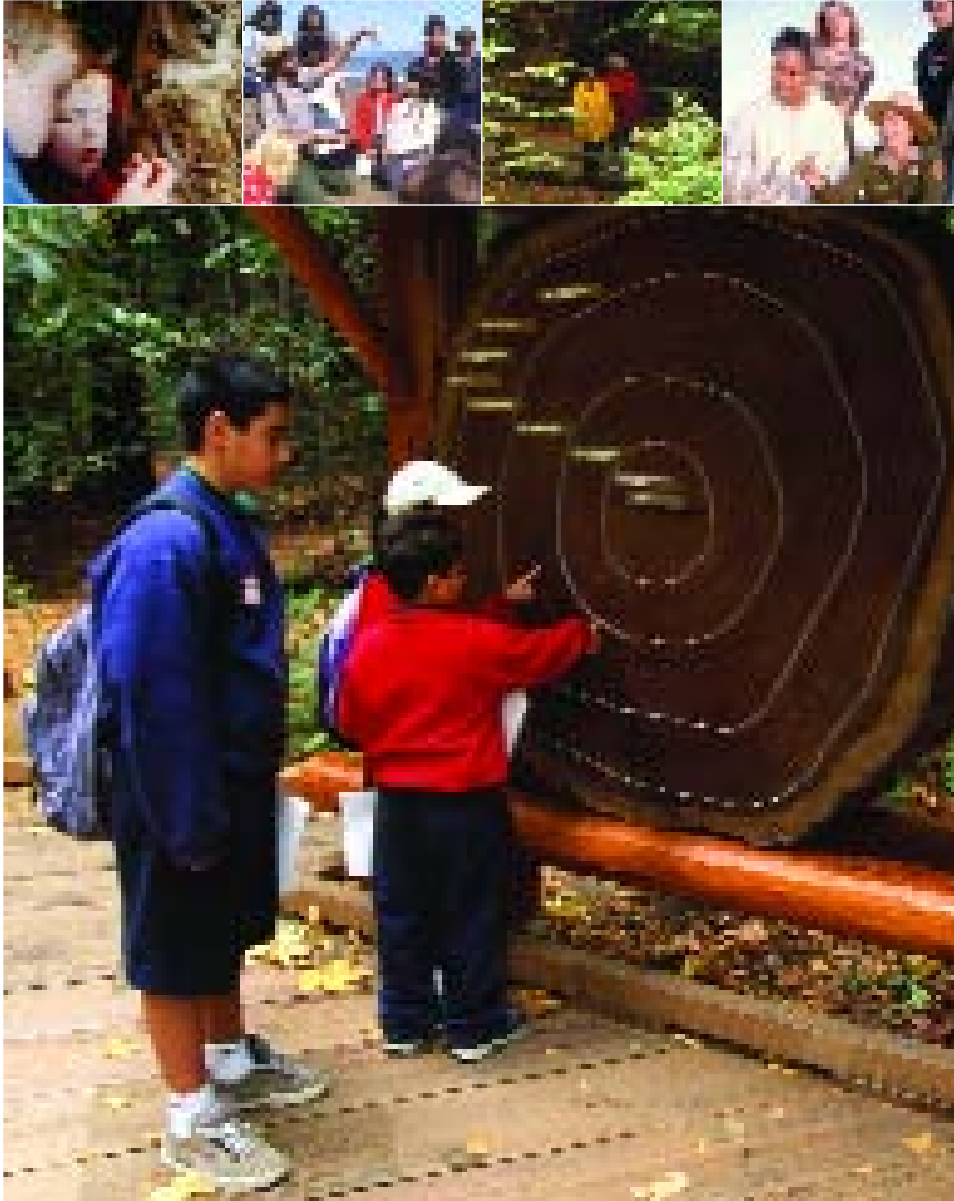
- Crissy Field Center
- Crissy Field Center Summer Camps
- Golden Gate Raptor Observatory
- Native Plant Nurseries
- Site Stewardship Program
- Support for Endangered Species Monitoring

Throughout 2003, the Conservancy **PRESERVED AND IMPROVED OUR PARKS.**

We worked with the NPS to restore the Redwood Creek watershed in Muir Woods. ■ Planned for the future of Fort Baker and the Fort Baker Institute, a center for environmental study that will be part of the retreat center at this former post. ■ Enhanced Mountain Lake in the Presidio. ■ Worked with the NPS to maintain the restored landscape at Crissy Field. ■ Continued to support the rehabilitation of historic buildings and gardens on Alcatraz.



The Parks Conservancy **SUPPORTED THE NPS PARKS AS CLASSROOMS** program. ■ Our funding for transportation, interns, teacher training, and supplies enabled 17,000 young people to participate in issue-oriented learning. ■ Muir Woods was transformed into a science lab, the Marin Headlands became a platform for studying geology, and Alcatraz offered lessons about freedom. ■ High school interns were introduced to careers in the environment. ■ Teachers enhanced their knowledge and ability to use the parks for learning.



Popular programs at the **CRISSY FIELD CENTER**, a partnership of the Conservancy and the NPS, linked people of all ages and backgrounds to urban and natural environments. ■ Summer camps drew 400 enthusiastic kids to the parks. ■ High school students in the Center's Inspiring Young Emerging Leaders (I-YEL) program were trained as advocates for environmental and social betterment. ■ Community groups worked with the Center to develop projects that helped their members experience the park and learn about environmental issues that affect them.



More than 16,000 **GENEROUS PARK VOLUNTEERS** provided 368,000 hours of service to the parks. ■ Expanded park volunteer programs to restore the historic gardens of Alcatraz and maintain the Crissy Field greenbelt. ■ Established the ParkCorps Academy to train volunteers, staff, and interns in principles of restoration and stewardship. ■ Initiated a new internship program with San Francisco State University. ■ Launched a program with Enterprise for High School Students to recruit diverse students for internships and paid positions at Crissy Field.



Five **NATIVE PLANT NURSERIES** thrived in 2003, propagating more than 115,000 native plants for 38 park restoration projects. ■ Nursery staff conducted 459 community programs through which community members donated 21,271 hours of service. ■ Offered 153 education programs for school groups. ■ Worked with 400 volunteers at Muir Woods Earth Day. ■ Operated the Habitarium in the Presidio, a new educational facility for school groups and volunteers. ■ The NPS and Presidio Trust are partners in the native plant nurseries.



The community-based **SITE STEWARDSHIP PROGRAM** protected ecologically sensitive habitat at Milagra Ridge, Oakwood Valley, Wolfback Ridge, and Mori Point. ■ Restored native landscape and reduced fire danger in the parklands above Marin City. ■ Determined the presence of a robust population of mission blue butterflies at Oakwood Valley. ■ Partnered with San Francisco Community College, Aim High, Women Helping All People, Oceana High School, and Midpoint Academy. ■ Celebrated its 10th anniversary in June 2003.



Capping its 20th year, the **GOLDEN GATE RAPTOR OBSERVATORY** tracked the annual migration of thousands of birds of prey along the Pacific flyway. ■ The citizen-science group drew 310 volunteers from ages 9 to 83. ■ Counted 28,000 raptors of 20 different species. ■ Led talks and demonstrations for 10,000 visitors to Hawk Hill. ■ Conducted 20 off-site programs for schools and community organizations. ■ Made valuable contributions to and shared data with professional wildlife societies and government agencies.



Visitors **ENJOYED AND LEARNED ABOUT THEIR PARKS** through Conservancy programs and services. ■ The Alcatraz cellhouse tour drew more than one million visitors. ■ The Alcatraz Night Tour continued its popular programs for children and adults. ■ Eleven park bookstores and two meeting facilities generated revenue for the parks. ■ The Crissy Catering Service, featuring locally grown, organic foods and beverages, was introduced to the public. ■ The Conservancy's Warming Hut received an NPS award for sustainability.



Exciting new **BOOKS, GUIDES, PRODUCTS, AND EXHIBITS** helped make the park experience more meaningful. ■ Efforts included: *Alcatraz Exposed*, an interactive CD-ROM, park butterfly stacking blocks, Bay Area photo birthday calendar, Save the Rock products, *Crissy Field Flying Circus* children's board book and historic plane mobile. ■ The *Presidio Bird List* and *Presidio Plant List* and *Exploring Low Tide in Northern California* received national awards. ■ New exhibits at Muir Woods and the Marin Headlands helped communicate the parks' stories.



Exciting **SPECIAL EVENTS** celebrated park history, ecology, trails, and environmental action. ■ The Conservancy hosted the Centennial of Flight with the NPS and Presidio Trust. ■ 160 high school students participated in EcoCareer day. ■ *At the Trailhead* events introduced the public to our trails initiative. ■ The Community Heroes ceremony honored six individuals for their efforts to promote conservation and environmental justice. ■ Crissy Field Center's I-YEL program produced "Not in My Baaackyard," an original play about grassroots activism.



GIVE A LASTING GIFT TO THE PARKS



PLEASE CONSIDER EXPRESSING YOUR SUPPORT for the Golden Gate National Parks with a gift to the Parks Conservancy. You may designate a contribution or deferred gift for general purposes where funds are needed most, or you may direct it to a specific project area. To discuss our range of gift-giving options, please contact Dick Bunce at (415) 561-3000; dbunce@parksconservancy.org.

Membership in the William Kent Society. Join our premier society of donors who help protect the national parks at the Golden Gate. Receive access to the parks' unique places, invitations to special events, and many other benefits through an annual gift of \$1,000 or more.

Membership in the Friends of William Kent Society. Join this family-oriented membership circle through an annual contribution of \$500 or more, receive exciting benefits, and contribute to youth- and family-oriented programs in the parks.

Legacy Gifts. Help protect our parks for future generations while possibly supplementing your income and preserving your assets through a bequest, life income trust, or other planned gift.

Tribute and Memorial Gifts. Pay lasting tribute to a loved one or commemorate a milestone in your family's life by adopting a park bench or making an outright gift.

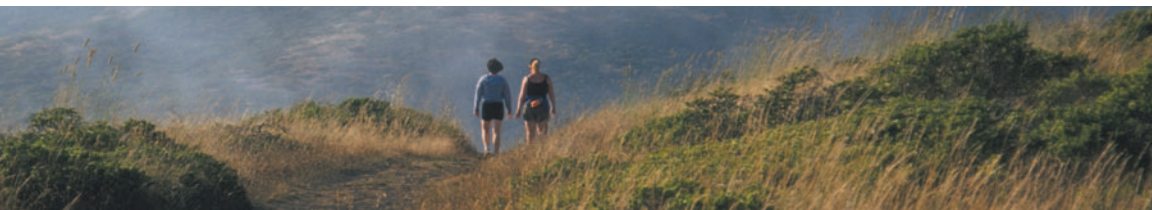
The Osher Endowment for Environmental Education at Crissy Field. Help ensure that through the Crissy Field Center, the Conservancy offers a rich array of environmental education programs for Bay Area youth.

James R. Harvey Presidio Restoration Fund. Support restoration of the Presidio's historic forest, native plant communities, and open space.

COMMUNITY SUPPORT

ANNUAL GIFTS TO THE PARKS CONSERVANCY

The Golden Gate National Parks Conservancy gratefully acknowledges the individuals, foundations, and corporations whose gifts, pledges, and pro bono services were received from October 1, 2002, through December 31, 2003.



\$100,000 and above

California Department of Fish and Game
Fund for the Improvement of Education, U.S.
Department of Education
The Horace W. Goldsmith Foundation
Evelyn and Walter Haas, Jr. Fund
Koret Foundation
Marin Community Foundation
The San Francisco Foundation
U.S. Environmental Protection Agency

\$25,000 - \$99,999

Association of Bay Area Governments -
Bay Trail Project
California State Coastal Conservancy
Miranda Lux Foundation
National Park Service Challenge Cost Share
Program
National Oceanic and Atmospheric
Administration Community Based Restoration
Programs
Pier 39*
U.S. Department of Commerce – Interactive
University
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\$10,000 - \$24,999

Bank of America Foundation
The David B. Gold Foundation
The Stanley S. Langendorf Foundation
Peninsula Community Foundation
Michael Schwab*

\$5,000 - \$9,999

Banrock Station Wines
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Fleishhacker Foundation
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\$2,500 - \$4,999

Christine H. Russell Fund of Columbia Foundation
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The Printing Guys*
Walmart-Unilever and Clear Seas
Communications

\$1,000 - \$2,499

Aim High
Birkenstock
JPMorgan Chase
Compton Foundation, Inc.
Claire M. O'Neil
San Francisco Boardsailing Association
Stellar Solutions
Ulead Systems*
Working Assets

* In-kind gift

COMMEMORATIVE AND TRIBUTE GIFTS

The following individuals have made commemorative or tribute gifts to the Parks Conservancy.

Jacob Abern in honor of Naomi Torres
Don and Doris Fisher in honor of
Bob and Randi Fisher
Dale Stancliff, Jr. Fund

WILLIAM KENT SOCIETY

The Conservancy extends its appreciation to the following members of the William Kent Society, whose annual gifts of \$1,000 or more help protect our national parks at the Golden Gate.

REDWOOD CIRCLE

\$25,000 and above

Bob and Randi Fisher
Tom Steyer and Kat Taylor

LIVE OAK CIRCLE

\$10,000 - \$24,999

Don and Doris Fisher
Wally and Julie Haas
Charlene Harvey
Charles and Helen Schwab
Rich Silverstein and Carla Emil
Richard and Marcia Grand

CALIFORNIA BUCKEYE CIRCLE

\$5,000 - \$9,999

Anonymous
Hilary Bates
Mr. Richard Blum and Senator Dianne Feinstein
Mark Buell and Susie Tompkins Buell
Lew and Sheana Butler
Brook and Shawn Byers
John Philip Coghlan
Mrs. Morris M. Doyle
Millard and Peggy Drexler
John and Laura Fisher
Mimi and Peter Haas

Melvin and Joan Lane
Ambassador and Mrs. L.W. Lane
Phil and Sue Marineau
Julie and Will Parish
Mark and Mauree Jane Perry
Virginia Patterson
Carter and Mary Thacher

PACIFIC MADRONE CIRCLE

\$2,500 - \$4,999

Gerson and Barbara Bakar
Carl and Linden Berry
Cindy Black
The Alan L. Blum Family Fund
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Tom and Barbara Sargent
Richard and Susan Watkins
Dede Wilsey
David and Charlotte Winton
Jacqueline and Robert Young

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\$1,000 - \$2,499

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 Mary Bachman and William Downing
 M. Suzanne Badenhop and Guy A. Lampard
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 Michael and Bonnie Barr
 Steffen and Lisa Bartschat
 Thomas and Johanna Baruch
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 Catherine and Steven Brooks
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 Gerald Cahill and Kathleen King
 Julie Chaiken and Scott Grigsby
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 Mary Ann Cobb and Peter Wilson
 Edward and Nancy Conner
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 Tom and Deborah Davis
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 Kaki and Joseph Desautels
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 Ray and Dagmar Dolby
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 David and Erin I. Elliott
 Dana and Robert Emery
 Elizabeth and Coburn Everdell
 Elliot and Pascale Evers

Carol and John Field
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 Frank and Elizabeth Gerber
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 Sarah Swinerton
 Jerry Tone
 Ned and Kathy Topham
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 Brooks and Danielle Walker
 Kirby Walker and Paul Danielsen
 Summer and Brooks Walker, III
 Ann and Mark Weinstock
 Norman H. Williams
 Michael Willis
 Sharon and Russell Woo
 Douglas Wright and Lillian Hames-Wright
 Peggy and Lee Zeigler

FRIENDS OF THE WILLIAM
KENT SOCIETY

The Conservancy welcomes these charter members of the Friends of the William Kent Society, its new membership circle especially for families.

Andy and Kathy Barish
 Frannie and Mike Cooley
 Christian and Jacqueline Erdman
 Geoffrey Gordon-Creed and Jean Fraser
 Kelly and Michael Halper
 Emily and Steve Janowsky
 Karl Kehl and Claire Solot
 Scott and Melissa Kepner
 Mark and Kerri Lehmann
 Andrea and Scott Nagelson
 Belena and W. Preston Raisin
 Griff and Dorine Towle

PARK GUARDIANS

The Conservancy expresses its appreciation to our Park Guardians, members whose generous gifts of \$500-\$999 were received from October 1, 2002, through December 31, 2003.

Barbara and Marcus Aaron, II
 Sandy Abbott
 Michael Alexander and Dianna Waggoner
 John and Micaela Baker
 Linn and Mona Benson
 Pamela Burke and Geoffrey Rushing
 Donald Clark, Jr.
 Peter and Jeannette Clemons
 Sidney Conroy
 Mitchell Day
 Debra J. De Martini
 Reid and Margaret Dennis
 Sally Dommerich
 Robin and Leonard Eber
 Roy and Elizabeth Eisenhardt
 EnviroSports
 Bruce and Janet Fischer
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 Eileen and Andrew Fisher

Thomas Goldsmith
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 Helen M. Heller
 Christina Herdell
 Nancy Kittle
 Rob Knourek
 Denise and Stuart Kogod
 Walter C. Krumm
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 Jim and Pam Lloyd
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 Kenneth Meislin
 James and Lillian Mitchell
 John Muller
 Annette Nibley
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 Jeanne and Sanford Robertson
 Mr. and Mrs. B.T. Rocca, Jr.
 Sidney and Laurel Samuels
 Karen Schumacher
 Curtis Scribner
 Terry Scussel
 Violet Taaffe
 Lynn H. Thompson
 Eric and Natalie Upin
 Peter and Lynn Wendell
 Michelle Wilson
 J. William and Janne Wissel
 Peter Wood

JAMES R. HARVEY PRESIDIO RESTORATION FUND

This endowment was created in honor of the late Jim Harvey, a champion of America's national parks who was widely regarded for his vision and commitment to the Presidio. Established in 1996, the fund now exceeds \$1.8 million. Bequests and other donations to the fund are an especially meaningful way to acknowledge Jim's work and to support preservation of the Presidio's natural beauty, forest, and open space. In 2003, gifts were received from Paul and Kathy Bissinger and Toby and Sally Rosenblatt.

SILVER LUPINE CIRCLE

The Silver Lupine Circle comprises friends of the parks who have made legacy gifts to the Golden Gate National Parks Conservancy through bequests, charitable trusts, and gifts of retirement assets and life insurance proceeds. In addition to knowing that they have helped to secure the future of the parklands they love, these generous donors also enjoy special privileges and events.

Michael Alexander and Dianna Waggoner
 Anonymous
 Nancy Belcher
 Kevin and Anja Castner
 Avril Couris
 Alan Dunn
 Barbara and Ronald Forsstrom
 Amy S. McCombs
 Diane Merdian
 Judith B. Nadai
 Herbert Ploch
 Elizabeth Rieger
 Thomas and Sylvia Saunders
 Robert G. Temple
 Burchard Thomsen
 Harriette E. Treloar
 Mary Jane Voelker
 Henry and Berthilde Williams
 Charles Wofford, Jr.
 Betty L. Young

CELEBRATE TRAILS FOREVER SUPPORTERS

On a clear, warm evening at the ocean's edge, 350 people from around the Bay Area came together to share their love for the Golden Gate National Parks. Held at Baker Beach, the Conservancy's first Celebrate Trails Forever dinner launched the new trails initiative and netted nearly \$250,000 for trail restoration, outreach, and stewardship projects. Robert Redford, honorary chair of the benefit; Conservancy trustees; William Kent Society members; event sponsors; and a host of other Bay Area park supporters wearing hiking attire and feasting on a gourmet campfire meal made the event a stunning success.



Golden Gate Trailblazer

\$25,000 and above

Bank of America and Bank of America Foundation

Trail Explorer

\$10,000 - \$24,999

AAA Northern California
 Andy Ball
 Matt and Janice Barger
 Mark Buell and Susie Tompkins Buell
 Buzz and Leslie Burlock
 Bob and Randi Fisher
 Gap Inc.
 Evelyn and Walter Haas, Jr. Fund
 Wally and Julie Haas
 Charlene Harvey
 Vince and Amanda Hoenigman
 Colin and Anne Lind
 Phil and Sue Marineau
 Gordon and Betty Moore Foundation
 Julie and Will Parish
 Belena and W. Preston Raisin
 Seneca Capital Management, LLC
 Greg and Lisa Wendt

Trail Trekker

\$5,000 - \$9,999

Timothy Dattels and Kristine Johnson
 Mr. and Mrs. Ignacio Fanlo
 Hanna Winery*

Gordon and Betty Moore
 REI (Recreational Equipment, Inc.)
 San Francisco Business Times*
 Andy and Leslie Schilling
 Charles and Helen Schwab
 Marjorie A. Smith
 David and Charlotte Winton

Trail Scout

\$1,000 - \$4,999

M. Suzanne Badenhop and Guy A. Lampard
 Michael and Bonnie Barr
 Robert and Dorothy Bean
 Joachim and Nancy Bechtle
 Paul and Kathy Bissinger
 Cindy Black
 The Alan L. Blum Family Fund
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 Susan and John Chamberlain
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 Millard and Peggy Drexler
 Frank and Susan Dunlevy
 David and Erin I. Elliott
 Elliot and Pascale Evers
 Fred and Annette Gellert
 Jane and David Hartley
 Frank and Maryellen Herringer
 Mrs. Jaquelin H. Hume
 Peter and Lindsay Joost
 Jim and Sally Klingbeil

Michael Lazarus and Laura Kline
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 Winn Ellis and David Mahoney
 Connie and Haig Mardikian
 Pat and Susie McBaine
 Amy S. McCombs
 Masud R. Mehran
 Steven L. Merrill
 Mia Monroe
 Nina and Geoff Motlow
 Judith B. Nadai
 Julia and Peter Nanula
 Suzanne and Wulfrin Oberlin
 Meg Page
 Thomas and JaMel Perkins
 Patsy and Charlie Raven
 Jeanne and Sanford Robertson

San Francisco Giants
 Myron and Jan Scholes
 Rich Silverstein and Carla Emil
 Chuck Slaughter and Molly West
 Glenn Snyder and Catherine Allman
 Soil Stabilization Products Company
 Marie Sparks
 Mr. and Mrs. Lawrence J. Stupski
 The Swinerton Foundation
 Jerry Tone
 Barry and Marjorie Traub
 Kirby Walker and Paul Danielsen
 Michael Willis
 Sharon and Russell Woo
 Mr. and Mrs. Frank M. Woods
 Douglas Wright and Lillian Hames-Wright
 Jacqueline and Robert Young
 * In-kind gift



THANKS TO VOLUNTEERS

Special thanks to the following organizations for providing volunteer support for park conservation projects from October 1, 2002, through December 31, 2003.

Accenture • American International Group • Alpha Phi Omega • American Academy of Ophthalmology • Asian Americans for Community Outreach • Bain & Company • Bechtel Corp. • Beta Alpha Psi • Birkenstock • Booz, Allen, Hamilton • Boy Scouts of America • California Academy of Sciences • Challenge to Learning • Chinatown Beacon • Church of Jesus Christ, Palo Alto • Levi Strauss & Co. • California Institute of Integral Studies • Circle K International/UC Berkeley Chapter • Clear Channel • Community Impact • Congregation Beth Shalom • Congregation Kol Shofar • Congregation Rodef Shalom • Convent of the Sacred Heart • Cub Scouts of America • Church of Jesus Christ of Latter-Day Saints • Entrepreneurs Foundation • Environmental Careers Organization • Fireman's Fund • Friends of San Francisco Estuary • Fulbright Scholars • Gap Inc. • GE Capital Insurance • Girl Scouts of America • Greenwood School • Hamlin School • Hyatt Regency • JP Morgan Chase • James Sylla School • Junior League • Junior Reserve Officer Training Corps • Katherine Delmar Burke school • Kenyon College Alumni Association • Korean American Professional Association • Lowell Volunteers Club • M.H. Tobias Elementary • Marsh Inc. • Meeting 4 Good • Millennium High School • Mission High School • Monroe Elementary School • National Youth Leadership Forum of Medicine • NorCal Student Environmental Network • Oberlund Alumni Association • Oracle Corp. • Pacific Crest Outward Bound • Pan Am World Wings • Parsons Brinkerhoff • Pacific Gas & Electric • Presidio Hills School • Redwood Trail Runners • Roche Pharmaceuticals • Saint Mary the Virgin Episcopal Church • San Domenico School • San Francisco Day School • Santa Clara University Green Club • Sierra Club - Loma Prieta Chapter • St. Ignatius High School • Stuart Hall High School • Summerbridge • Sun Microsystems • Synergy School • Telcontar • Temple Emanuel • Triage Consulting • Union of American Hebrew Congregations • United Clipped Wings • University of Michigan Alumni • Urban School • U.S. Army 91st Division Marching Band • USF Graduate School • USF Office of Residence Life • USF School of Law • Volunteer Center of San Francisco • Walden House for Boys • Westborough Middle School • Westmoor High School • Wheaton College • Youth in Action

FINANCIAL STATEMENTS

2003 Aid to the Parks:
\$4,230,767

**Total Aid to the Parks,
1982-2003:**
\$72,983,485

Financial information on these pages is derived from the Golden Gate National Parks Conservancy's financial statements, which were audited by a national public accounting firm. Copies of the complete audited financial statements are available upon request by calling the Deputy Director of Finance and Operations at (415) 561-3000.

GOLDEN GATE NATIONAL PARKS CONSERVANCY

STATEMENT OF FINANCIAL POSITION SEPTEMBER 30, 2003

ASSETS

CURRENT ASSETS:

Cash and cash equivalents	\$ 285,005
Accounts receivable	1,094,728
Contributions receivable	1,071,784
Investments	9,494,791
Inventories	1,257,180
Prepaid expenses and other assets	328,545
Total current assets	13,532,033

CONTRIBUTIONS RECEIVABLE - Net 532,224

ENDOWMENT INVESTMENTS 5,798,462

FIXED ASSETS - Net 775,649

TOTAL ASSETS \$ 20,638,368

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES:

Accounts payable and accrued liabilities	\$ 1,432,356
Accrued compensated absences and related	647,980
Mitigation advances	193,771
Total current liabilities	2,274,107

CAPITAL LEASE OBLIGATIONS 138,896

Total liabilities 2,413,003

NET ASSETS:

Unrestricted:

Undesignated	3,703,583
Board-designated for park projects and programs	4,682,310

Total unrestricted net assets 8,385,893

Temporarily restricted:

For park projects and programs	6,155,044
For the National Park Service	24,205

Total temporarily restricted net assets 6,179,249

Permanently restricted net assets 3,660,223

Total net assets 18,225,365

TOTAL LIABILITIES AND NET ASSETS \$ 20,638,368

GOLDEN GATE NATIONAL PARKS CONSERVANCY

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS YEAR ENDED SEPTEMBER 30, 2003

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
SUPPORT AND REVENUE:				
Gross program revenue	\$ 12,682,777			\$12,682,777
Cost of goods and services	(3,437,302)			(3,437,302)
Program revenue, net	9,245,475			9,245,475
Contributed income	1,184,254	\$1,517,477	\$ 1,576	2,703,307
Investment income	2,795	67,717		70,512
Net realized and unrealized gains on investments	116,063	1,013,941		1,130,004
Mitigation awards	97,552			97,552
Other income	63,880			63,880
Net assets released from restrictions	1,112,920	(1,112,920)		
Total support and revenue	11,822,939	1,486,215	1,576	13,310,730
PROGRAM SERVICES:				
Aid to National Park Service:				
Interpretation	2,071,029			2,071,029
Park enhancements	1,304,967			1,304,967
Community programs	854,771			854,771
Total aid to National Park Service	4,230,767			4,230,767
Visitor program services	4,203,830			4,203,830
Total program services	8,434,597			8,434,597
MANAGEMENT AND GENERAL	2,451,650			2,451,650
FUNDRAISING	493,471			493,471
Total expenses	11,379,718	-	-	11,379,718
INCREASE IN NET ASSETS	443,221	1,486,215	1,576	1,931,012
NET ASSETS, BEGINNING OF YEAR	7,942,672	4,693,034	3,658,647	16,294,353
NET ASSETS, END OF YEAR	\$ 8,385,893	\$ 6,179,249	\$ 3,660,223	\$18,225,365

GOLDEN GATE NATIONAL PARKS CONSERVANCY



Building 201, Fort Mason
San Francisco, CA 94123
(415) 561-3000

www.parksconservancy.org



OUR PUBLIC AGENCY PARTNERS

NATIONAL PARK SERVICE



The National Park Service (NPS) manages the Golden Gate National Recreation Area (commonly known as the Golden Gate National Parks) as well as 387 other park sites across the United States. Among the most popular national parks in the country, the Golden Gate National Parks feature 75,500 acres of scenic beauty, historic landmarks, natural habitats, and open space. For more information, call (415) 561-4700 or visit www.nps.gov/goga.

Brian O'Neill
General Superintendent

Mai-Liis Bartling
Assistant Superintendent for Planning,
Projects and New Partnerships

Howard Levitt
Chief, Division of Interpretation
Liaison to the Parks Conservancy

THE PRESIDIO TRUST



The Presidio Trust was created by Congress in 1996 to preserve and enhance the Presidio in partnership with the National Park Service. The Presidio Trust has jurisdiction over the interior 1,168 acres of the former military post. To learn more about the Presidio Trust, call (415) 561-5300 or visit www.presidio.gov.

Toby Rosenblatt
Chair, Board of Directors

Craig Middleton
Executive Director

PHOTOS AND ILLUSTRATIONS: Small photos l to r are designated by a, b, c, d. Cris Benton: cover; Jessy Bergeman: cover b, cover d, 4b, 10a, 11, 15b, 16, 25f, 25g, back cover d; Joan Chaplick: 10d; Greg Gothard: 13a; Charlotte Fiorito: 1a, 2, 3, 23; Richard Frear: 8b; Sue Gardner: 10, 12a, 12b, 12c, 12d, 25a, 25c; Maggie Hallahan: cover a, 1, 4a, 4c, 5a, 5b, 5c, 6, 7, 7a, 8a, 8d, 9a, 9b, 9c, 9d, 11c, 11d, 14c, 16d, 17, 25d, back cover a; Wyn Hoag: 8, 8c, 14, inside back cover; Buzz Hull: 13c; David Jesus: 25b; Lynn Jesus: 13d; Deborah Lindsay: 10b; John Mattos: cover c, 16b; Ken McNutt: 16c; Maggie Perry: 7b, 10c, 11a, 24, 25h; Bill Prochnow: 5d, 7d, 9; Mark Rurka: 3d; Barbara Samuelson: 13, back cover c; David Sanger: 4d; Michael Schwab: illustrations, p. 5, inside back cover; Asha Setty: 12; Adam Thorman: 18. All other photos by Parks Conservancy staff.

ALCATRAZ • BAKER BEACH • CHINA BEACH • CLIFF HOUSE • CRISSY FIELD • FORT BAKER • FORT CRONKHITE • FORT FUNSTON • FORT MASON • FORT POINT • GERBODE VALLEY • KIRBY COVE • LANDS END • MARIN HEADLANDS • MARTINELLI RANCH • MILAGRA RIDGE • MORI POINT • MUIR BEACH AND OVERLOOK • MUIR WOODS • OAKWOOD VALLEY • OCEAN BEACH • OLEMA VALLEY • PHLEGER ESTATE • POINT BONITA • PRESIDIO OF SAN FRANCISCO • RODEO VALLEY AND BEACH • SUTRO HEIGHTS • STINSON BEACH • SWEENEY RIDGE • TENNESSEE VALLEY

