This year marks the Parks Conservancy’s 25th year, and we are very excited to celebrate this significant milestone—a quarter century of supporting these national parks.

Together with our public agency partners, the National Park Service and the Presidio Trust, we have collaborated across the Golden Gate National Parks to ensure these treasured places are enjoyed in the present and preserved for the future. Whether a new park bench, a restored trail, a landscape rejuvenated with native plants, the restoration of Crissy Field, or the ongoing transformation of the Presidio from former military post to national park for all, the Parks Conservancy’s achievements have lasting benefits for the natural places and historic landmarks on our doorstep.

Our accomplishments result from diligent efforts to connect people to the parks in meaningful ways. We have record numbers of volunteers involved in the parks, innovative and inspiring youth programs at Crissy Field Center and beyond, and unique opportunities for locals and visitors to experience the fascinating history and majestic beauty of these places.

Most importantly, we have established a dedicated community of members, donors, volunteers, and friends—people who are invested in the future of our parks. With your support, we contributed more than $10 million in aid to the parks this year. Our cumulative support over 25 years now exceeds $100 million—one of the highest levels of support provided by a nonprofit park partner to a national park in the United States.

On this 25th anniversary, we extend our warmest thanks to everyone who has helped us along the way. We deeply appreciate your continuing support for these treasured national parklands and look forward to celebrating more achievements in the years ahead.

CHARLENE HARVEY
Chair, Board of Trustees

GREG MOORE
Executive Director
1981

Golden Gate National Parks Conservancy established.
25 Years of Gratitude

25 years of gratitude to our Members, our Donors, our Volunteers, our Trustees, our Community Partners, our elected Officials, the National Park Service, and the Presidio Trust for our collective accomplishments at the Golden Gate National Parks Conservancy:

- Over $100 million of support provided to park projects and programs
- $34.5 million raised for the restoration of Crissy Field with support from 2,435 donors
- $19 million of private and public funds raised for the Trails Forever initiative
- Over 15 million visitors served by the Conservancy’s Alcatraz audio tour
- Over 5 million visitors to the restored Crissy Field
- Over 4 million hours of volunteer time dedicated by over 150,000 volunteers
- Over 1 million native plants grown at 5 native plant nurseries and installed in 100 different restoration sites
- Over 750,000 visitors served in the Alcatraz evening program
- Over 500,000 school kids reached through “Parks as Classrooms” programs
- Over 450,000 birds of prey counted and nearly 25,000 raptors banded through the Golden Gate Raptor Observatory
- Over 300,000 people served through the Crissy Field Center
- Over 12,000 members giving annually to the Parks Conservancy
- 1,491 splendid acres of open space, natural areas, and historic buildings saved as a national park at the Presidio of San Francisco
- 335 acres of Fort Baker preserved as a national park with 46 historic buildings
- Over 400 interpretive guides, books, and materials produced for park visitors
- 100 acres of shoreline park created at Crissy Field with a restored marsh and environmental center
- Over 50 awards to the Parks Conservancy for excellence in interpretation, restoration, and park-building
- 37 renowned national and local volunteers rallied to support the Presidio’s conversion and preservation from 1990 to 1994
- 34 new park entrance signs designed and installed
- Over 30 natural and historic research and planning studies supported
- 29 unique park images designed by artist Michael Schwab to build community support for our parks
- 17 miles of park trails improved, built, or planned for enhancement
- 7 Native American stories told and sites preserved
- 7 endangered and threatened species habitat areas restored and improved
- 5 wetland and 4 coastal dune habitats, 2 creeks, and 1 lake enhanced or restored
- 4 park visitor centers designed, funded, and built (Muir Woods, Presidio, Marin Headlands, and Fort Funston)
- 3 fabulous Trails Forever fundraising dinners
- 3 endowment funds established for park restoration and environmental education
- 2 classic overlooks constructed at the Presidio (Inspiration Point and Immigrant Point)
- 1 Parks Conservancy dedicated to: Parks For All Forever

Established first native plant nursery at Fort Funston; grew 9,000 plants in one year.
Contributed $9,000 in aid to the parks.
Launched the Black Point Battery restoration project.
Opened the Maritime Store at Hyde Street Pier.
Established Golden Gate Raptor Observatory.
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Rosemary Young, Former Chair, Peninsula Community Foundation

LIAISONS
Nancy Bechtle, Civic Leader, Liaison to the National Park Foundation
Julie Parish, Landscape Designer, Liaison to the William Kent Society

Launched Parks Conservancy membership program and attracted 5,000 members in the first three years of operation.
Announced plans for the restoration of the shoreline parklands at Crissy Field.
Operated seven bookstores in the parks.
Began preparation of a concept plan for Alcatraz Island.
Developed the Alcatraz Cellhouse Audio Tour.
Established the Habitat Restoration Team.
THE GOLDEN GATE NATIONAL PARKS
The Golden Gate National Parks span 80 miles from north to south, forming an expansive public green space within the densely populated San Francisco Bay Area. Encompassing more than 75,500 acres across 118 square miles and with more than 17 million visitors each year, the parks at the Golden Gate are among the most visited national parks in the United States and the largest urban parklands in the world.

THE GOLDEN GATE NATIONAL PARKS CONSERVANCY
The Golden Gate National Parks Conservancy is the nonprofit membership organization created for the preservation and enhancement of these parklands. The Parks Conservancy works to protect and rejuvenate park sites, to improve the experience of park visitors, and to build a community of people dedicated to the parks. The Parks Conservancy seeks private contributions to augment federal funds for the parks and partners with the National Park Service and the Presidio Trust.

Established 25 years ago, the Parks Conservancy is among the largest nonprofit organizations affiliated with our national parks. The Conservancy is a leader in innovation and park aid, contributing over $10 million in 2005 and more than $100 million in total support to the parks since its inception in 1981.

1989
Published the Guide to the Parks.

1990
Sponsored construction of a hiking route linking the Coastal and Bay Area Ridge trails.
Planned and supported events to celebrate the dedication of the parks as part of an International Biosphere Reserve.
Supported native plant nurseries at Fort Funston, Marin Headlands, and Muir Woods.
Funded and built the Muir Woods Visitor Center.
Published the Guide to the Parks.
Began work with the NPS on conversion of Presidio from post to park.
Transforming Parklands

Much of the Parks Conservancy’s work involves bringing new vitality to green spaces, historic landmarks and former military posts—transforming park sites into places truly befitting their natural beauty and value to the community. Key accomplishments 2005-2006:

• Completed planning and design work for major restoration of the Coastal Trail at Lands End.
• Designed and installed comprehensive system of wayfinding signage for the Coastal Trail from Tennessee Valley to Lands End.
• With the Presidio Trust, completed the Immigrant Point Overlook in the Presidio and held a dedication event that included a U.S. naturalization ceremony for 25 new citizens and a series of immigration-themed events for the public.
• In partnership with the Presidio Trust, completed the first phase of the Presidio Promenade and planning for phase two.
• Developed a trail and habitat restoration plan for Mori Point.
• With the National Park Service, advanced plans for an environmental institute and retreat center at Fort Baker in order to preserve this landmark historic site and complete its “post to park” transformation.
• Designed and began implementation of a new system of directional and interpretive signs on Alcatraz and rehabilitated historic buildings on Alcatraz.
• Celebrated the 5th anniversary of the Conservancy’s transformation of Crissy Field with public programs and member events.

Supported hillside habitat restoration work at Fort Baker.
Established the Presidio Council.
Launched the San Francisco Bay Cruise audio tour.
Converted the historic Fort Barry Chapel into a visitor center for the Marin Headlands.
Published the first Map and Guide to the Presidio.
Produced “Secrets of Alcatraz” video in partnership with the NPS and KQED.
“Walking at Crissy Field is a great joy for our family, especially on days when we see the remarkable diversity of the Bay Area reflected in the faces of people who come here to play, picnic, relax and simply enjoy its beauty. Parks are for all people. They belong to all of us.”

ROBERT HAAS, BETSY EISENHARDT, AND WALTER HAAS photographed at Crissy Field. The transformation of Crissy Field was made possible by an $18 million lead gift from the Evelyn and Walter Haas, Jr. Fund, and Colleen and Robert Haas.

CRISSY FIELD RESTORATION — 5 YEAR ANNIVERSARY
Since its transformation 5 years ago, Crissy Field has become one of the most beloved outdoor destinations in the Bay Area. Five million visitors have now enjoyed this restored shoreline park — walking its promenade, beaches, and pathways; enjoying picnics with family and friends; experiencing natural and human history; and participating in the programs of the Crissy Field Center. Crissy Field is truly a park for all forever.
Caring For Our Parklands

Through community-based stewardship programs throughout these parklands, the Parks Conservancy works to restore and enhance natural habitats and historic places that have been damaged and neglected or that face threats to their long-term preservation. Key accomplishments 2005-2006:

- Through the Trails Forever initiative, collaborated with the National Park Service and the Presidio Trust on many trail improvement and restoration projects, including Presidio Bay Ridge Trail Gap, Presidio Bay Trail, Chapel Steps Trail, and lower Tennessee Valley Trail.

- Supported the restoration of Thompson Hollow in the Presidio with the Presidio Trust.

- Through the Site Stewardship program, continued efforts to protect ecologically sensitive habitat with focused activities at Wolfback Ridge, Sweeney Ridge, Milagra Ridge, and Mori Point.

- Operated five native plant nurseries, which propagated more than 100,000 native plants for park restoration projects this year.

- Through the Golden Gate Raptor Observatory, now in its 21st year, tracked the migration of more than 25,000 raptors through the Marin Headlands.

- Identified more than 1,000 acres of natural habitat in the parks to be enhanced and restored in conjunction with trail work.

- Advanced the restoration of the historic gardens of Alcatraz in partnership with the Garden Conservancy.

- Through community-based stewardship programs throughout these parklands, the Parks Conservancy works to restore and enhance natural habitats and historic places that have been damaged and neglected or that face threats to their long-term preservation. Key accomplishments 2005-2006:

- Established James R. Harvey Presidio Restoration Fund.

- Sponsored the first March for Parks with 1,600 participants.

- Installed more than 30 new park entrance signs.
“When I first started volunteering, I thought it would be a fun thing to do in my free time and give me a chance to explore the parks. Through my experience as a raptor observer, I’ve had the opportunity to contribute to raptor research and to work with an exceptional group of people. The Marin Headlands have become one of my favorite places in the Bay Area, and each year, I look forward to autumn as the raptor migration season.”

**NANCY MORI**, 20 year volunteer with the Parks Conservancy’s Golden Gate Raptor Observatory, at Hawk Hill in the Marin Headlands.

**GOLDEN GATE RAPTOR OBSERVATORY — 20TH ANNIVERSARY**

In just 20 years, the Golden Gate Raptor Observatory (GGRO) has become the preeminent raptor observatory on the West Coast and recognized internationally for its innovative conservation work. With its firm belief in “citizen science,” the GGRO engages hundreds of dedicated volunteers in the process of conservation—helping to preserve one of the world’s most important and magnificent flyways. Thousands of birds of prey—hawks, eagles, falcons, vultures—soar through the Golden Gate National Parks, inspiring us with their beauty and reaffirming their important place in our ecological fabric.
Telling The Park Story

The Parks Conservancy sponsors an array of education and interpretive programs to help visitors understand and appreciate the parks and develop greater personal insight into the connections between the parks and people. Key accomplishments 2005-2006:

- Provided the Alcatraz Cellhouse Tour and Alcatraz Night Tour for more than one million annual visitors to the island.
- Supported the Park Service programs that reached more than 18,000 K-12 students, fostering understanding of the parks’ natural and historic resources, providing support for teacher training, internships, transportation, and supplies for award-winning park education programs.
- Provided visitor services through 10 bookstores, a number of which are housed in historic buildings in the parks.
- Initiated plans to renovate the Alcatraz cellhouse with expanded audio tours and a more comprehensive interpretive bookstore and exhibits.
- Premiered a new Alcatraz orientation film, *Alcatraz: Stories from the Rock*, with production services donated by Discovery Communications.
- Published the Map and Guide to the Presidio and Crissy Field.
- Produced new interpretive products highlighting various park sites, including the Cliff House and Sutro Baths.
- Facilitated the opening of *Nextcourse*, a community food and nutrition initiative in the historic Fort Mason Officers Club.
- Participated in the United Nation’s “World Environment Day,” offering special events, walks, tours, and volunteer opportunities at Crissy Field, Candlestick Park, and other park locations.
- Received certification for the Warming Hut at Crissy Field as a green business from the City of San Francisco.
- Published the Map and Guide to the Presidio and Crissy Field.
- Produced new interpretive products highlighting various park sites, including the Cliff House and Sutro Baths.
- Facilitated the opening of *Nextcourse*, a community food and nutrition initiative in the historic Fort Mason Officers Club.
- Participated in the United Nation’s “World Environment Day,” offering special events, walks, tours, and volunteer opportunities at Crissy Field, Candlestick Park, and other park locations.

Completed the Muir Woods boardwalk.
Launched the Mountain Lake enhancement project.
Completed the Lobos Dunes restoration project.
Initiated work with the NPS on plans for the future of Fort Baker.
Began the Oakwood Valley restoration project.
Restored the Crissy Field tidal marsh and opened it to San Francisco Bay.
These national parklands are invaluable resources for the community—both as places for learning and as places to introduce young people to the natural world. My granddaughter attended summer camp at the Crissy Field Center, and now she is our family’s environmental advocate, reminding us with her strong sense of caring to protect our planet.”

NAOMI TORRES Outreach Specialist, National Park Service, Golden Gate National Parks, photographed at Mountain Lake, which has been enhanced by native plantings and trail improvements made possible by the Presidio Trust, NPS, and Parks Conservancy.

“We are entering a new era in the parks, in which we are better able to understand and share the parks’ cultural and natural resources with community partners. Together, we make the parks meaningful and relevant to others.”

DR. CARLOTA DEL PORTILLO Dean, Mission Campus, City College of San Francisco and Parks Conservancy Trustee.

PARKS AS CLASSROOMS
The outdoor classrooms of the Golden Gate National Parks are among the richest learning environments anywhere. Students are engaged in the process of discovery—whether the biodiversity of our native plant nurseries, the exploration of justice on Alcatraz, or the meaning of public service with the Presidio Buffalo Soldiers. Over 18,000 students, from K-12 and through college, find the joy of learning in our parks each year.

2000
- Worked with Ohlone representatives to preserve the native heritage at Crissy Field.
- Unveiled the “Help Grow Crissy Field” campaign.
- Established Crissy Field Center’s first youth advisory council.
- Provided support for monitoring spotted owls in national parklands in Marin County.
- Successfully completed a $34.5 million campaign and restoration effort for Crissy Field.
- Debuted the Junior Ranger program.
Engaging Our Community

The Conservancy believes that our parks belong to all Bay Area residents and visitors. We reach out to the diverse communities of our region, offering rich park experiences, educational programs, and many ways for people to become involved as volunteers. In this way, we are creating new “park advocates” who will continue our work for years to come and contribute to the betterment of the parks, our environment, and our communities. Key accomplishments 2005-2006:

- Enabled more than 13,000 volunteers to donate 383,000 hours to projects and programs through out the parks this year.
- Conducted 140 volunteer programs for groups and individuals through Trails Forever, in which 1,464 volunteers contributed 24,700 hours to improving park trails.
- Engaged nearly 200 young adults from international volunteer crews in trail and habitat restoration work.
- Over the last four years, honored 27 extraordinary individuals and groups through the Crissy Field Center’s community heroes awards.
- Served more than 320,000 people through the Crissy Field Center since opening in May 2001.
- Expanded the Junior Ecologists after-school program for middle-school students.
- Hosted EcoCareer Day at Crissy Field Center for more than 140 high school students.
- Hosted the third annual Trails Forever dinner event to raise funds for trail improvements and related education and stewardship programs.
- Received more than 11,500 member and donor contributions to the Conservancy. Thank you!

• Launched the Teens on Trails community service program for Bay Area high school students.
• Completed the second year of Urban Trail Blazers, a summer program for kids.
• Partnered with the Presidio Trust on the Kids on Trails program.
• For the fifth year, trained students to become advocates for the environment through the Inspiring Young Emerging Leaders (I-YEL) program.
I–YEL high school participants photographed at the Crissy Field marsh, where they help to monitor the health of these wetlands.


CELEBRATING FIVE YEARS AT CRISSY FIELD CENTER
• 220,000 people served since 2001 • 111,000 visitors to community-produced exhibits • 45,000 hours of leadership training for high school youth • 13,500 hours of community outreach programs • 12,750 school children on field trips to the Center • 7,000 hours of after-school programming • 3,000 hours of professional development for educators • 1,500 children in summer camps • 220 Junior Ecologists • 75 community partner organizations • 36 Urban Trail Blazers • 27 I-YEL students (Inspiring Young Emerging Leaders)

“Inspiring Young Emerging Leaders (I-YEL) inspires youth like ourselves to work toward a sustainable environment. We inform our communities about environmental issues that affect our everyday lives and strive to not only raise awareness but to take action as well.”

I-YEL, high school participants photographed at the Crissy Field marsh, where they help to monitor the health of these wetlands.
This 2006 Report to the Community celebrates the generous donors and volunteers who are instrumental in helping the Parks Conservancy to enhance, rejuvenate, and preserve the Golden Gate National Parks. A warm thank you to all of our contributors.

There are many ways to support the important work of the Parks Conservancy. You may designate a contribution or deferred gift for general purposes where funds are needed most, or you may direct support to a specific project area. To learn more about the range of gift-giving options, please contact Kathryn Morelli, Director of Development, at (415) 561-3000 or kmorelli@parksconservancy.org.

**THE WILLIAM KENT SOCIETY**
With annual gifts of $1,000 or more, members of the William Kent Society provide essential funding to the national parks at the Golden Gate and to the programs that benefit our community. Members receive invitations to experience the parks' remarkable places and to events featuring special speakers and presentations.

**SILVER LUPINE CIRCLE**
Help protect your parks for future generations through a bequest, life income trust, or other planned gift. Establishing such a gift will leave a legacy of open lands, trails, and scenic beauty, while entitling you to special benefits as a member of the Silver Lupine Circle.

**GOLDEN GATE KEEPERS**
Support continuing support to the parks’ ongoing needs by contributing monthly with credit card or electronic funds transfer. Members receive special updates on park news and activities.

**TRIBUTE AND MEMORIAL GIFTS**
Pay lasting tribute to a loved one or commemorate a milestone in your family’s life by making a gift, adopting a park bench, or establishing an endowment fund.

**MATCHING GIFTS**
Make your gift go twice as far by asking your employer to match your contribution to the parks.

**VOLUNTEERS IN THE PARKS**
Volunteer once or on a regular basis—your hours help us restore habitat, trails, and historic sites in our parks. We welcome all ages and experience. Contact Denise Shea at (415) 561-5030 x301 or dshea@parksconservancy.org or check out opportunities at www.parksconservancy.org.

**Giving To The Parks**

- Supported scientific research into Mission blue butterflies in the parks.
- Worked with the NPS to restore the Redwood Creek watershed in Muir Woods.
- Begun planning the Fort Baker Institute.
- Launched the “Save the Rock” program on Alcatraz.
- Co-sponsored the Centennial of Flight public celebration.
- Changed name from “Association” to “Conservancy.”
“The Marin Community Foundation is a proud supporter of the Conservancy’s preservation efforts as well as its goal to engage people in ensuring the parks will be enjoyed by many generations to come. We are particularly excited about the Conservancy’s work in Marin to revitalize and restore Fort Baker as a valuable community resource.”

THOMAS PETERS Ph.D., President and CEO, Marin Community Foundation, photographed at Fort Baker.

With three former military posts, the Marin Headlands area of the Golden Gate National Parks has been a premiere example of how historic military buildings can be adapted to house remarkable new uses with broad community benefit. The Marin Community Foundation has been the philanthropic leader of this transformation, supporting the Golden Gate National Parks Conservancy and many other nonprofit organizations providing programs in park buildings.

Fort Baker, the last military post to transfer to the Golden Gate National Parks, has begun its transformation to a retreat center that takes advantage of the classic historic buildings and splendid setting. The Marin Community Foundation has been instrumental in supporting the vision for this site and the development of an environmental institute as a keystone of the project.
Volunteer support continues to grow year to year, and this year was no exception with more than 13,195 volunteers contributing approximately 384,000 hours of service parkwide.

Many thanks to the following organizations for providing volunteer support for park conservation projects from October 1, 2004 through December 31, 2005.

AAA
AIG Insurance
Aim High Academy
Banana Republic
Berkeley University
Beyt Tikvun Sunday Hebrew School
Bowdoin College Club, San Francisco
Boy Scouts
Branching Out
Cedars of Marin
Charles Schwab
Chevron Texaco
Chinatown Beacon Center
Chinese American International School
City College of San Francisco
College of Charleston
Colusa High School
Convent of the Sacred Heart
Council on International Educational Exchange (CIEE)
California State Automobile Association
Deloitte
Dipsea Runners Club
Downtown High School
EHSS
EPA
Federal Reserve Bank
Financial Women’s Association of San Francisco
Friends of Lands End
Friends of Sweeney Ridge
Galileo High School
Gap
Gateway High School
Ganetech
George Washington High School
Girl Scouts
Goldman Sachs
Grace Hill Americorps
Green Gulch Farm
Hamlin School
Hands On Bay Area
Hope Evangelical Free Church
Hour
Invitrogen-Zymed Laboratories
Jewish Community High School
Jewish Family and Children Services
JP Morgan Chase
Kaiser Permanente
KPMG Accounting
Landmark
Larkspur Shores Apartments
Latter Day Saints
LDS Mission Group
Leadership School
Levi Strauss & Co.
Lonely Planet
LoopNet Inc.
Macy’s
Marin Academy
Marin Conservation Corps
Marsh Insurance
Master Gardener Group
McKesson
Meridien Gallery Intern Program
Midpoint Program
Mills College International Programs
Modern Media/Digitas
Ocean Shore Elementary
Oceana High School
Old Navy
One Brick
Oracle
Phillip Williams and Associates
Pittsburg CBI
Presidio YMCA
Price Waterhouse Coopers
Redwood High School
San Francisco Day School
San Francisco Triathlon Club
San Francisco University High School
SBC
Shibaura Institute of Technology
Sierra Club
Society of Friends
Sonoma State University
Sports Basement
Stanbridge Academy
Star Academy
STRAW
Stuart Hall High School
Student Conservation Association (SCA)
Tamalpais High School
The Bay School
Triangle Consulting
University High School
University of California Davis
Urban High School
V/A ASL Environmental Group
Volunteer Match
Walworth High School
Washington High School
Wells Fargo
Williams-Sonoma
Wills Insurance
Windsurfers
Woman Helping All People
Yahoo
YMCA Youth Chance High School

Initiated planning and design work for the Coastal Trail at Lands End.

Worked with the Presidio Trust to complete the first segment of the Presidio Promenade.

Hosted an exhibit of Ohlone people from the late 19th and early 20th centuries at Crissy Field Center.

Began preparation of a trail and habitat restoration plan for Mori Point.

Held second annual Trails Forever dinner at Sutro Heights.

Completed Immigrant Point Overlook with the Presidio Trust and NPS and held immigration-related events for the public.

2005
Financial Statements

Statement of financial position as of September 30, 2005:

### ASSETS

#### CURRENT ASSETS:
- Cash and cash equivalents: $2,112,798
- Accounts receivable: $1,520,652
- Contributions receivable—net: $1,564,847
- Investments: $8,744,810
- Inventories: $1,325,612
- Prepaid expenses and other assets: $133,783
- Total current assets: $15,402,502

#### Contributions receivable—Net: $1,976,292

#### Endowment investments: $7,180,982

#### Fixed assets—Net: $461,206

#### Charitable remainder trust: $121,249

#### Total Assets: $25,142,231

#### LIABILITIES AND NET ASSETS

#### CURRENT LIABILITIES:
- Accounts payable and accrued liabilities: $1,496,251
- Accrued compensated absences and related: $638,819
- Capital lease obligations: $27,920
- Mitigation advances: $17,243
- Total current liabilities: $2,180,233

#### CAPITAL LEASE OBLIGATIONS: $51,178

#### Total Liabilities: $2,231,411

#### NET ASSETS:

#### Unrestricted:
- Undesignated: $4,157,099
- Board-designated for park projects and programs: $5,140,360
- Temporarily restricted: $9,397,459
- For park projects and programs: $9,803,636
- For the National Park Service: $44,237
- Total Temporarily Restricted Net Assets: $9,847,873
- Permanently restricted Net Assets: $3,765,488
- Total Net Assets: $22,910,820

#### Total Assets: $25,142,231

Statement of activities and changes in net assets for the year ended September 30, 2005:

#### SUPPORT AND REVENUE

- Gross program revenue: $12,585,722
- Cost of goods and services: $3,133,353
- Program revenue—net: $9,452,369
- Contributed income: $1,295,776
- Investment income: $151,655
- Net realized and unrealized gains on investments: $82,658
- Mitigation awards: $1,044
- Other income: $48,512
- Total support and revenue: $14,584,886

#### EXPENSES

- Aid to National Parks/Program Services: $10,349,788
- Interpretation: $1,311,462
- Park enhancements: $3,856,461
- Community programs: $1,763,022
- Visitor program services: $3,418,843

#### Total expenses: $14,205,406

#### Increase in Net Assets: $379,480

#### NET ASSETS—BEGINNING OF YEAR: $19,663,699

#### NET ASSETS—END OF YEAR: $22,910,820

#### 2005 AID TO NATIONAL PARKS/PROGRAM SERVICES: $10,349,788

#### INTERPRETATION: $1,311,462

#### PARK ENHANCEMENTS: $3,856,461

#### COMMUNITY PROGRAMS: $1,763,022

#### TOTAL AID TO THE GOLDEN GATE NATIONAL PARKS, 1982-2005: Over $100 million

Copies of The Parks Conservancy’s complete audited financial statements are available upon request by calling the Chief Financial Officer at (415) 561-3000.

Opened the Alcatraz: Escape from Reality exhibit; produced related books and educational merchandise.

Launched the Teens on Trails community service program for high school students.

Cosponsored the restoration of Thompson Hollow in the Presidio.

Participated in World Environment Day.

Designed a comprehensive system of wayfinding signage along the California Coastal Trail corridor.

Advanced plans for an environmental institute at Fort Baker and coordinated with the NPS and private developers on the retreat center.
Park Partners

NATIONAL PARK SERVICE
The National Park Service (NPS) manages the Golden Gate National Parks, as well as 390 other park sites across the United States. Established in 1916, the mission of the NPS is to conserve the scenery, natural and historic resources, and wildlife within these parklands and to provide for their enjoyment for future generations. For more information, call (415) 561-4700 or visit www.nps.gov.

Brian O’Neill — General Superintendent
Mai-Liis Bartling — Deputy Superintendent
Howard Levitt — Chief, Division of Interpretation, Liaison to the Parks Conservancy

THE PRESIDIO TRUST
The Presidio Trust was created by Congress in 1996 to preserve and enhance the Presidio in partnership with the National Park Service. The Trust has jurisdiction over the interior 1,168 acres of the former military post. To learn more about the Presidio Trust, call (415) 561-5300 or visit www.presidio.gov.

David Grubb — Chair, Board of Directors
Craig Middleton — Executive Director

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Park Partners

Designed and began installation of a new system of directional and interpretive signs on Alcatraz.

Parks Conservancy celebrates 25 years of support to the parks.

Contributed over $100 million in aid to the parks over two decades.

Provide support for education programs and teacher training.

Produce books, maps, guides, videos and educational merchandise.

Support wildlife and plant monitoring and historic studies.

2006  ONGOING
“The Parks Conservancy sets the standard for our country as a park partner that reaches out broadly to the community, engages people in the parks, and builds support for preservation and enjoyment of these public lands. The Parks Conservancy is the critical link to connecting these landscapes and landmarks with the people who care deeply about their future.”

BRIAN O’NEILL General Superintendent, Golden Gate National Parks

“Since the initial announcement of the closure of the Presidio as a military post over 16 years ago, the Parks Conservancy has been a strong voice in the efforts to preserve and enhance this remarkable place as a national park for all. As we continue to bring that vision to realization, the Conservancy’s support is so instrumental.”

CRAIG MIDDLETON Executive Director, The Presidio Trust